

## GEORGIA ASSOCIATION OF COMMUNITY SERVICE BOARDS DATA ANALYTICS COMMITTEE FEBRUARY 21, 2023 VIRTUAL MEETING MINUTES



| X = present  |   |  |  |  |
|--|---|--|--|--|
| X   Chair- Tammy Conlin - Advantage  | X   Legacy - William Huling   x   GACSB- Robyn Garrett                              |  |  |  |
| X   Vice Chair- Angela Holt – Middle Flint   | X   Bridge Health – Kelly O'Bryant   x   GACSB- Jesse Hambrick                      |  |  |  |
| X Advantage- Laura Alexander   | X   McIntosh Trail- Brent Eberspacher   GACSB- Renee Millians                       |  |  |  |
| X   Aspire – Lee Pavlik  | Middle Flint- Amelia Vick x GACSB- Glyn Thomas                                      |  |  |  |
| X Avita- Anne Campbell   | X New Horizons- Sherry Raya   |  |  |  |
| X   Clayton Center – Barbara June  | Oconee- Michael Blackshear  |  |  |  |
| X   CSB of Middle Georgia- Chadwin Hutcheson   | Pathways- Jade Benefield  |  |  |  |
| X DeKalb- Chatele' Chester   | X Pineland- Dawn Arnette  |  |  |  |
| Douglas County – Patricia Henry  | River Edge- Christy Hallman   |  |  |  |
| Gateway – Stacy Morgan   | X   Serenity- Michelle Broadwater   |  |  |  |
| X Georgia Pines- Dennis Addison  | X Unison- Shonda Miller   |  |  |  |
| X   Highland Rivers- Jared Marlin  | X View Point Health- Gillian Mitchell   |  |  |  |
| Douglas County – Patricia Henry Gateway – Stacy Morgan X Georgia Pines- Dennis Addison X Highland Rivers- Jared Marlin | River Edge- Christy Hallman X Serenity- Michelle Broadwater X Unison- Shonda Miller |  |  |  |

GUESTS: Jordy Barwick, Tod Deal, Reid Denson, Whitney Eddins, Dana Glass, Tim Hampton, Tiffany Henderson, Bryan Hoffman, John Milne, Garrett Myers, Randall Newberry, Jonas Norman, Paivi Parssinen, Ricardo Pena, Debra Pinkston, Terry Richards, Stephen Smith, Fabio van der Merwe, Jason Wilkerson.

Distribution: Agenda, 02-21-2023, Minutes 01-17-2023, FY 22 Annual Staffing Turnover results, KPI benchmarks chart, CSB staffing vacancies chart as of November 2022

| Agenda Items               | Discussion  | Action/Resolution                          | Responsibility | <b>Due Date</b> |
|----------------------------|---|--|----------------|-----------------|
| Welcome/Call to            | Tammy Conlin, Committee Chair, called the meeting to  |  |                |                 |
| Order                      | order at 1.02 pm.   |  |                |                 |
| Roll Call                  | The meeting was Quorate with 16 voting members and 19   |  |                |                 |
|                            | guests present.   |  |                |                 |
| Approval of Agenda         | Jared Marlin proposed that the agenda be approved as presented. Sherry Raya seconded. Motion carried. |  |                |                 |
| <b>Approval of Minutes</b> | Sherry Raya proposed that the minutes of the Committee  |  |                |                 |
|                            | meeting held on January 17th, 2023, be approved as  |  |                |                 |
|                            | presented. Shonda Miller seconded. Motion carried.  |  |                |                 |
| MTM Costing study          | Glyn Thomas relayed an update from Randy Love (MTM)   | Continue to monitor progress on the pilot, | Glyn Thomas    | Mar 21st,       |
| and SPQM based             | that there had been further progress on the development of  | and report back to the Committee.          |                | 2023            |
| pilot-update               | the SPQM-based costing pilot. Sherry Raya for New   |  |                |                 |
|                            | Horizons reported that Randy Love is working through the  |  |                |                 |
|                            | report side logic on the data previously sent to compare  |  |                |                 |
|                            | costing data from the worksheet process with what he has  |  |                |                 |
|                            | derived from the raw data files. He has seen a need to  |  |                |                 |

|                     |   |   | T               | Т                       |
|---------------------|---|---|-----------------|-------------------------|
|                     | include the non-billable service volumes to produce a clearer picture of <i>actual costs</i> . Randy plans on reviewing |   |                 |                         |
|                     | the information with New Horizons next week. The goal is  |   |                 |                         |
|                     | to have New Horizons submit their data for calendar Q4.   |   |                 |                         |
|                     | Anne Campbell for Avita reported they had recently met  |   |                 |                         |
|                     | with Randy Love to review their Organizational Units  |   |                 |                         |
|                     | (Programs) and other data points obtained based on the  |   |                 |                         |
|                     | original transactional data submitted for this project.   |   |                 |                         |
|                     | The Avita team have also just submitted an updated SPQM   |   |                 |                         |
|                     | Advanced transactional data set for the last quarter  |   |                 |                         |
|                     | (October – December 2022. Utilizing this updated quarter  |   |                 |                         |
|                     | transactional data set, Randy Love has since sent back  |   |                 |                         |
|                     | updated file for review – which Avita's CFO indicates will  |   |                 |                         |
|                     | be completed this week.   |   |                 |                         |
| Quarterly           | Glyn Thomas reported that to date 14 CSBs had submitted   | Glyn Thomas to send out a reminder to the   | Glyn Thomas     | February                |
| benchmarking – Q2   | their quarterly financial data.   | remaining CSBs                              |                 | 28 <sup>th</sup> , 2023 |
| FY 2023             |   |   |                 |                         |
| Organizational      | Glyn Thomas reported that skipped questions reduce  | Glyn Thomas to revise the instructions for  | Glyn Thomas     | February                |
| Climate Survey –    | percent positive scores. He did not recommend requiring   | the analysis of the survey and the guidance |                 | 28th, 2023              |
| question skipping   | responses to all questions because it might discourage  | for HR Directors.                           |                 |                         |
|                     | thoughtful responding and reduce the number of  |   |                 |                         |
|                     | completed surveys. He reported that by dropping   |   |                 |                         |
|                     | "complete" responses with 4 or more skipped questions, 15   |   |                 |                         |
|                     | survey responses out of over 2600 submissions would be  |   |                 |                         |
|                     | eliminated from the FY 23 survey. He recommended that   |   |                 |                         |
|                     | we adopt the 4 or more criterion for eliminating responses  |   |                 |                         |
|                     | with skipped questions in the analysis of future  |   |                 |                         |
|                     | Organizational Climate surveys. HR Directors should also  |   |                 |                         |
|                     | be reminded to stress to employees the importance of  |   |                 |                         |
|                     | answering all questions. The Committee accepted these recommendations.  |   |                 |                         |
| MHSIP collaboration | Robyn Garrett reported that John Quesenberry at DBHDD   | Robyn Garrett and Glyn Thomas to work       | Robyn Garrett   | March                   |
| with DBHDD          | had asked if GACSB would collaborate in the   | out details of the collaboration with John  | and Glyn Thomas | 21 <sup>st</sup> , 2023 |
|                     | implementation of future MH/AD client surveys using the   | Quesenberry and report on the further       | j - j           | , 15_0                  |
|                     | MHSIP questionnaires. The purpose of the collaboration  | developments at the next meeting of the     |                 |                         |
|                     | would be to reduce the duplication of these surveys and the   | Committee.                                  |                 |                         |
|                     | associated demands on staff and client time. DBHDD is   |   |                 |                         |
|                     | required to use the full MHSIP for Mental Health Block  |   |                 |                         |
|                     | Grant reporting, so one consequence of collaborating  |   |                 |                         |
|                     | would be to increase the number of questions in our   |   |                 |                         |

|                    | MHSIP surveys to approximately 40 in both surveys (up      |   |                  |                         |
|--------------------|--|---|------------------|-------------------------|
|                    | from 32 in the adult questionnaire and from 28 in the      |   |                  |                         |
|                    | youth/family questionnaire). Fabio van der Merwe           |   |                  |                         |
|                    | proposed and Anne Campbell seconded that GACSB             |   |                  |                         |
|                    | continue to run our MHSIP client surveys, with the added   |   |                  |                         |
|                    | questions required for DBHDD, and share the raw data       |   |                  |                         |
|                    | files with DBHDD. Motion carried.                          |   |                  |                         |
| FY 2022 Annual     | Glyn Thomas reported that 20 CSBs had provided data on     | Use these data to advocate with DBHDD                         | Robyn Garrett    | March                   |
| Staffing Survey    | their staffing turnover, and he presented the aggregated   | and other stakeholders about the                              | 1toby ir Garrett | 21 <sup>st,</sup> 2023  |
| Starring Survey    | results and individual CSB dashboards. He noted that       | continuing clinical care and financial                        |                  | 21 /2023                |
|                    | "client-facing" positions had the highest rates of staff   | impacts of high staffing turnover.                            |                  |                         |
|                    |  | impacts of high starting turnover.                            |                  |                         |
|                    | turnover, indicating that client care as well as cost      | Degreet and share a convert the MTM                           | Clym Thomas      | Manah                   |
|                    | efficiency made it important to reduce turnover as much as | Request and share a copy of the MTM turnover cost calculator. | Glyn Thomas      | March                   |
|                    | possible. He recommended that the survey be continued in   | turnover cost calculator.                                     |                  | 21 <sup>st,</sup> 2023  |
|                    | FY 2023 in its current form. Glyn Thomas noted that MTM    |   |                  |                         |
|                    | had developed a turnover cost calculator and agreed to try |   |                  |                         |
|                    | and get a copy to share with the Committee.                | 27  | -1 -1            |                         |
| FY 2022 Annual     | Glyn Thomas reported that 9 CSBs had so far submitted      | Glyn Thomas to report on survey progress                      | Glyn Thomas      | March                   |
| Finances Survey    | data for the FY 2022 Annual Finances Survey. Trina         | at the next meeting   |                  | 21 <sup>st</sup> , 2023 |
|                    | Wheeler at Unison had identified mistakes in the           |   |                  |                         |
|                    | Operational Definitions of data fields in Columns P and Q. |   |                  |                         |
|                    | Glyn Thomas had sent out a correction.                     |   |                  |                         |
| FY 2022 KPI        | Glyn Thomas reported that he had calculated and            | Prepare and distribute KPI Dashboards as                      | Glyn Thomas      | March                   |
| Benchmarks         | previously distributed a chart of the FY 2022 KPI          | in past years   |                  | 21 <sup>st,</sup> 2023  |
|                    | benchmarks.  |   |                  |                         |
| Dashboard of       | Glyn Thomas reported that he had calculated and            |   |                  |                         |
| vacancy data from  | distributed a dashboard showing vacancy percentages for    |   |                  |                         |
| November 2022      | the CSBs who supplied data for the survey in November      |   |                  |                         |
| survey             | 2022.  |   |                  |                         |
| Data Analytics for | Robyn reported that the National Council had provided      | For our March 17th GACSB SPQM                                 | Glyn Thomas      | March                   |
| CCBHC readiness –  | information and guidance on the ways in which PPS rates    | consultation we should ask MTM how                            |                  | 17 <sup>th,</sup> 2023  |
| standing agenda    | were calculated and how the range of trigger events        | revenue allocation / tracking had been                        |                  |                         |
| item               | affected revenues. Tammy Conlin reported that DBHDD        | accomplished in other states with CCBHCs                      |                  |                         |
|                    | was awaiting reports of estimated costs from the 4 CCBHC   | under PPS, and whether the GACSB                              |                  |                         |
|                    | grantees who were due to go live with PPS from July 1,     | SPQM-based costing methodology might                          |                  |                         |
|                    | 2023. She also reported that Robert Dorr had promised      | be helpful for such tracking.                                 |                  |                         |
|                    | financial support if needed to grantees if their grant     | to notput for outer trucking.                                 |                  |                         |
|                    | funding ended before the PPS was initiated. Robyn Garrett  |   |                  |                         |
|                    | reported that she and Glyn Thomas had met with DBHDD       |   |                  |                         |
|                    | CCBHC Implementation Director, Sarepta Archila, and        |   |                  |                         |
|                    | Conto implementation Director, Safepta Arcilla, and        |   |                  |                         |

|                                | had made her aware of the SPQM-based costing<br>methodology pilot. Robyn had also asked that DBHDD<br>keep the GACSB Executive Office in the loop on all<br>communications and developments regarding CCBHCs. |   |              |                              |
|--------------------------------|---|---|--------------|------------------------------|
| Work Sessions on<br>GACSB SPQM | Glyn Thomas reported that GACSB SPQM User Group / Work Sessions had been scheduled for the first Tuesday of each month, starting March 7 <sup>th</sup> , 2023, at 1.00 pm.                                    | The User Group session on March 7 <sup>th</sup> to cover % MH Medicaid encounters and rates of attrition and client tenure. | Glyn Thomas, | March 7 <sup>th</sup> , 2023 |
| Next Meeting<br>Adjournment    | March 21st, 2023, at 1.00 pm The meeting adjourned at 1.48 pm   | auto of attitude and their tenare.  |              |                              |